



SHUMAS ANNUAL REPORT 2025



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LIST OF ABBREVIATIONS

AAP:	Accountability to affected population
ANC	Anti-Natal Clinics
BSFA	Building Schools For Africa
BSFP	Blanket Supplementary Feeding Program
CFM:	Complain and Feedback Mechanisms
CHW	Community Health Workers
CIG:	Common Initiative Group
DRC:	Danish Refugee Council
ECOSOC	United Nations Economic and Social Commission
ESF	Energie Sans Frontier
FFA:	Food Assistance For Asset Creation
FPP	Full Portfolio Planning
GBV:	Gender Based Violence
IGAs:	Income Generation Activities
IHC	Integrated Health Clinic
IOM	International Organization For Migration
IRAD	Institute of Agricultural Research for Development
IWC	Infant Welfare clinics
MAM	Moderate Acute malnutrition
MINAT	Ministry of Territorial Administration
MPCA	Multi-Purpose Cash Transfer
MUAC:	Mid-Upper Arm Circumference
NLC:	Neighborhood learning corners
NFIs	None Food Items
OCHA	UN Office for the Coordination of Humanitarian Affairs
PSEA	Prevention of Sexual Exploitation and Abuse
PSS	Psychosocial Support
RTC	Renewable Energy Technical Centre
SAM	Sever Acute Malnutrition
SAMS	Smallholder Agricultural Market support
SEP	School Environmental Project
SH	Spreading Health
SHUMAS	Strategic Humanitarian Services
UN	United Nations
UNICEF	United Nations Child Emergency Fund
UNFPA	United Nations Population Fund
VSLA	Village Savings and Loan Association
WASH	Water Hygiene and Sanitation
WFP	World Food Program

1. EXECUTIVE SUMMARY

1.1. Organizational Overview

Strategic Humanitarian Services (SHUMAS) is a Development and Humanitarian relief organization established as an informal initiative in 1993 and was formally registered in 1997. In 2013, SHUMAS attained official NGO status through MINADT. In September 2013, SHUMAS was granted a special consultative status with the United Nations Economic and Social Commission (ECOSOC). On the 4th of February 2016, SHUMAS became a member of the NGO Committee on social development with the UN.

Vision: “For Just a One World and Sustainable Development”,

Mission: Improve lives, reduce poverty and empower people to realize their needs without compromising posterity from meeting theirs.

Approach: - We employ an integrated, participatory and holistic methodology in all interventions.

Thematic areas of operations: Development and Humanitarian

- Developmental activities cover Environment, Health, Agriculture, Education, Water and Sanitation, Social Welfare, Volunteering and Women Empowerment.
- Humanitarian relief we focus on Food security /Livelihood, Protection, Health, Nutrition, Shelter/NFIs, WASH, Education in Emergency.

1.2. Geographic coverage - 2025.

SHUMAS implemented projects in the North West, West, Center, Littoral and Far North Regions of Cameroon in 2025

1.3. Beneficiaries

SHUMAS reached approximately 381,473 direct beneficiaries. Women represented 65% of this total, spanning both humanitarian and development sectors.

1.4. SHUMAS values

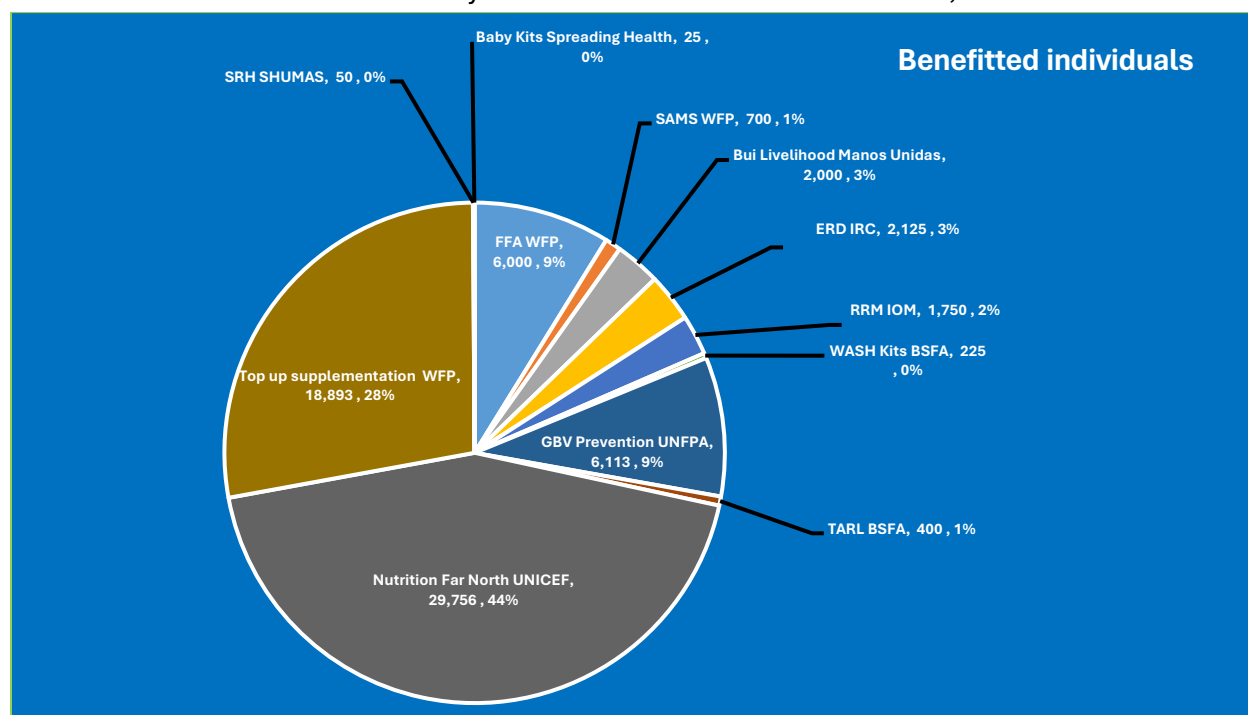
Teamwork, partnership /collaboration, good governance, respect the dignity of Human Life, uphold humanitarian principles, innovation, leadership, professionalism, results oriented and reliability. SHUMAS values guided all operations and contributed significantly to the results realize

Our operations are guided by teamwork, strategic partnerships, good governance, and a profound respect for human dignity. We uphold humanitarian principles through innovation, leadership, and a results-oriented approach to ensure reliability and impact.

1.5. Summary achievements for 2025

- Humanitarian response

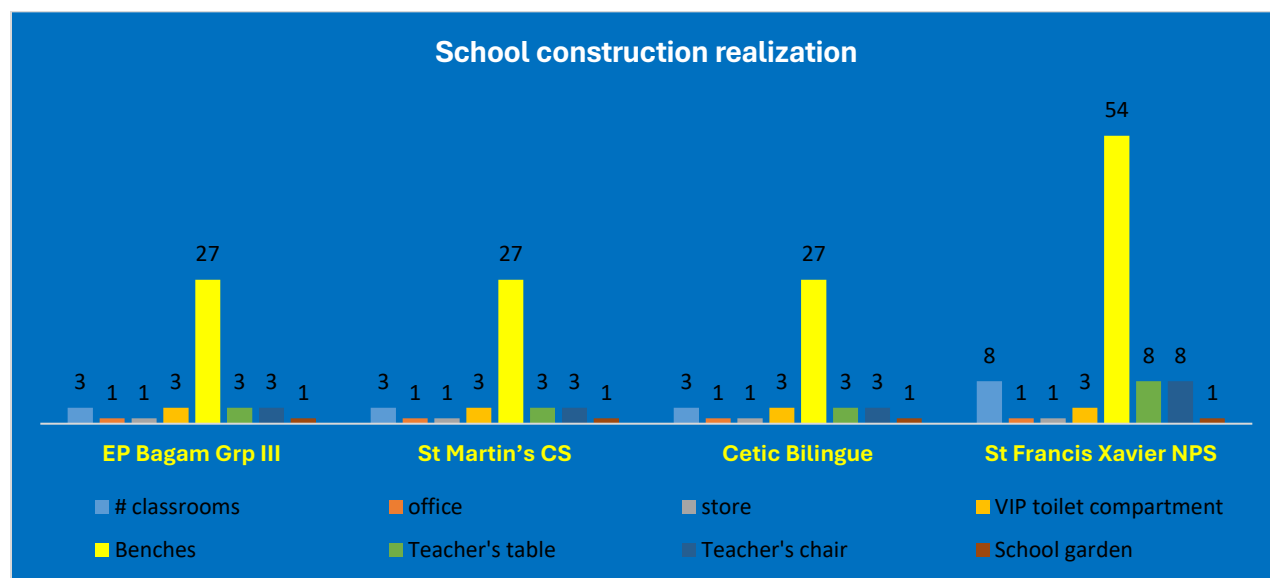
- Improved access to practical science lessons at the SHUMAS Community Public Science Laboratory in Kumbo Sub Division in Bui Division, NWR funded by CITI Bank
- Monitored UNICEF implementing partners at the neighborhood learning corners to ensure timely corrective measures are provided in Mezam, Ngoketunjia, Menchum, Boyo and Bui Divisions in the North West Region.
 - Implemented two types of displacement tracking;
 - ETT in all 34 Sub Divisions of the North West Region with funding from IOM.
 - Early warning systems in Bui, Momo and Mezam through the FLASH project with funds from DRC
- Below is the summary of some of the achievements in 2025;



- Development Interventions

- Provided scholarship to 38 vulnerable children, including 22 female recipients and 16 male recipients
- Sponsor the training of 25 State registered nurses for health centers in hard-to-reach areas with limited health personnel and monitored the impact of 71 nurses trained and already in their communities
- Recognized the dedication of 4 nurses that have served their communities for over 5 years after SHUMAS and Spreading Health sponsor ship by providing Solar electrification, potable water, benches in the four health facilities in Ndop, Batibo and Nkambe health districts in the NWR where the nurses are working, through the Dunja Award, with Funds were provided by Spreading Health UK.
- Constructed a solar Borehole with a 5000L water tank, and stand taps at GBHS Kumbo

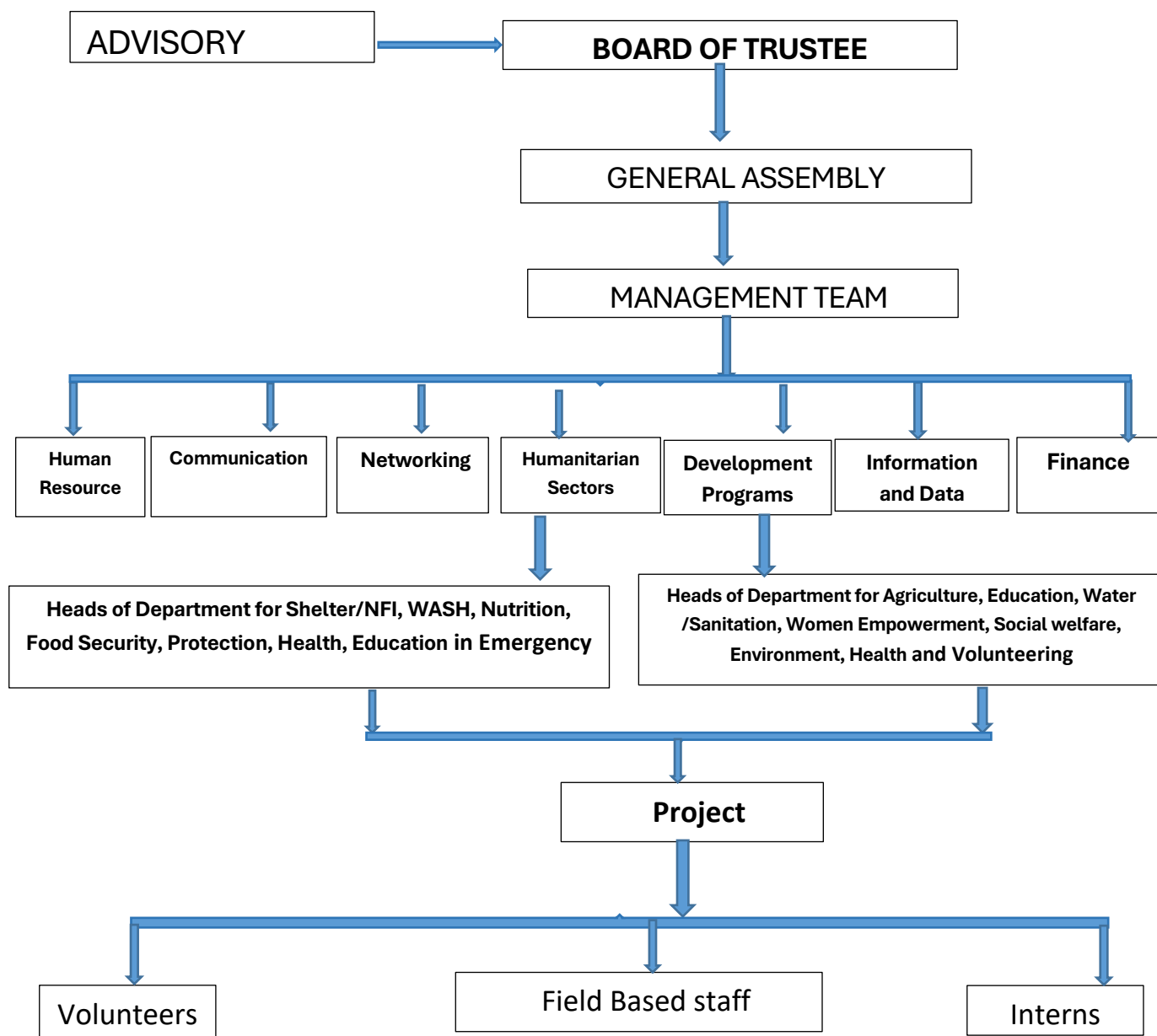
- Promoted the use of renewable energy through the Installation of Photo Voltaic in St Odile Ekite health center Edea
- Planted more than 6000 agroforestry trees in the North West and Far north Regions
- On Education, 4 schools were constructed with a total classroom of 17, 4 offices, 4 stores, 12 compartments of VIP segregated toilets, and equipped with 135 benches, 17 teachers' tables, 17 teachers' chairs and 4 school gardens were set.



❖ Key challenges

- ✓ The Passing away of the CEO and Founder of SHUMAS was the greatest challenge faced by the organization in 2025. But the team he had built continued to forge ahead
- ✓ High insecurity: There were several lockdowns, road blocks, that limited our movements especially in the North West and South West Regions, reducing our outreach
- ✓ Limited resources to reach out to the huge number of demands for assistance from thousands of vulnerable persons and communities
- ✓ Inadequate mobility means to effectively monitor our projects in the 31 Divisions of Cameroon where we implemented activities was extremely challenging as we have just one old all season vehicle used for field work and office purposes.

2. SHUMAS GOVERNANCE AND LEADERSHIP



SHUMAS organogram

3. OPERATIONAL CONTEXT AND COVERAGE

3.1. Humanitarian Context

In 2025, the humanitarian context in Cameroon was defined by a complex, multi-layered crisis, where 3.3 million people require urgent assistance, heavily impacted by the convergence of armed conflict, climate-induced shocks, and severe funding gaps. Cameroon has a major long-term displacement affecting over one million internally displaced persons (IDPs), 440,000 refugees, and 700,000 returnees, mostly in the Far North and the North-West/South-West (NWSW) regions. The 2025 Humanitarian Response Plan targeted 2.5 million people for assistance, aiming to address critical gaps but as of late 2025, only 17% of the required funding was secured, significantly limiting the humanitarian response (*OCHA reports October 2025*).

Over 2.5 million people faced acute food insecurity, exacerbated by flooding and displacement. Climate shocks. Shelter, Health, Gender-based violence (GBV), WASH were critical needs, alongside, malnutrition, and limited access to basic social services.

Climate Shocks: In the Far North, severe flooding affected 459,000 people and destroyed 85,000 hectares of farmland. These disasters have become structural rather than seasonal challenges.

Gender-based violence (GBV) is high, with over 54,000 cases reported between January and October 2025, and rising, particularly in conflict zones.

3.2. Development and Resilience Context

Over 23% of Cameroonians live below the international poverty line, with extreme poverty expected to affect 8 million people by 2026. Development is uneven, with 74.1% of children in the North-West and 73.9% in the Far North living in monetary poverty.

There were severe Food insecurity and Climate Vulnerability. Over 2.6 million people faced acute food insecurity by mid-2025. This was exacerbated by extreme climate events, such as the 2024 flooding that impacted 459,000 people and triggered further displacement.

A major gap exists in human capital development, with net secondary school enrolment for non-poor households (65.3%) being more than double that of poor households (32.4%). Furthermore, 86.6% of employment is informal, and youth unemployment remained high at 23.2%. (Cameroon Crisis response 2025/2026)

Agricultural Constraints: Despite high potential, the agricultural sector faces low productivity due to poor storage, weak transportation infrastructure, and land degradation. While 2025 projects aim to boost irrigation, the sector currently struggles to meet local demand without high imports.

4. PROGRAMMATIC ACHIEVEMENTS

4.1. Humanitarian response

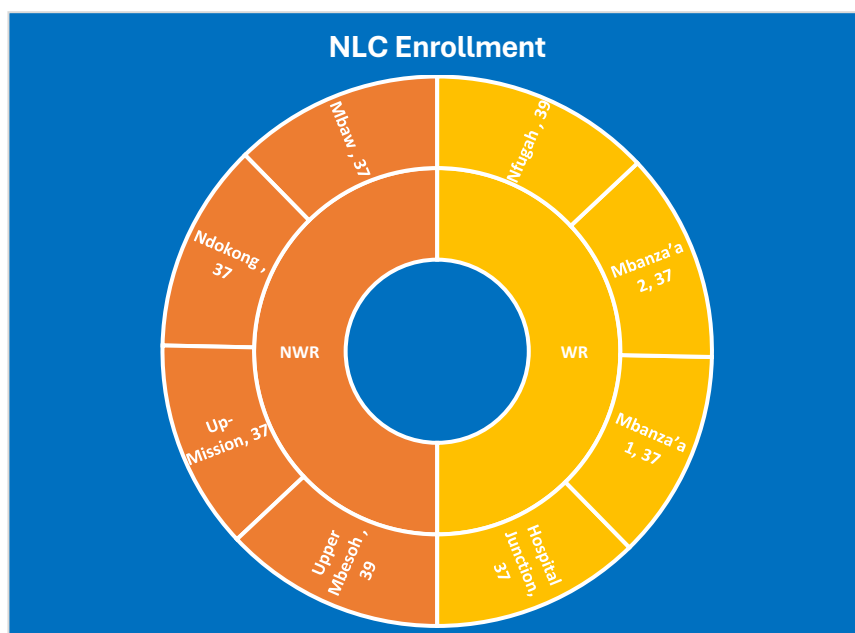
A. Education in emergency

Improving Access to education for crisis affected school dropout children. This project aims to meet the educational needs of 300 out-of-school children (OOSC) who have been unable to attend school due to vulnerability or a loss of interest following years of crisis-related school closures. Funded by Building Schools for Africa, the project is implemented across eight communities: four in Babessi Sub-division (*Ngoketunjia Division, North West Region*) and four in Galim Sub-division (*Bamboutos Division, West Region*).

Project results

- SHUMAS trained eight (8) facilitators in the learner-centered, play-based 'Teaching at The Right Level' (TaRL) methodology.
- Eight Neighborhood Learning Corners (NLCs) were established, hosting 300 children as shown in the figure below

Assistance was also given to all 300 learners through the provision of learning materials (school bag, books, uniform, and fees) upon enrollment in a formal school. The 300 care givers were assisted with income generating activities to sustain the children in formal schools



Training of facilitators on TaRL

Provision of didactic materials



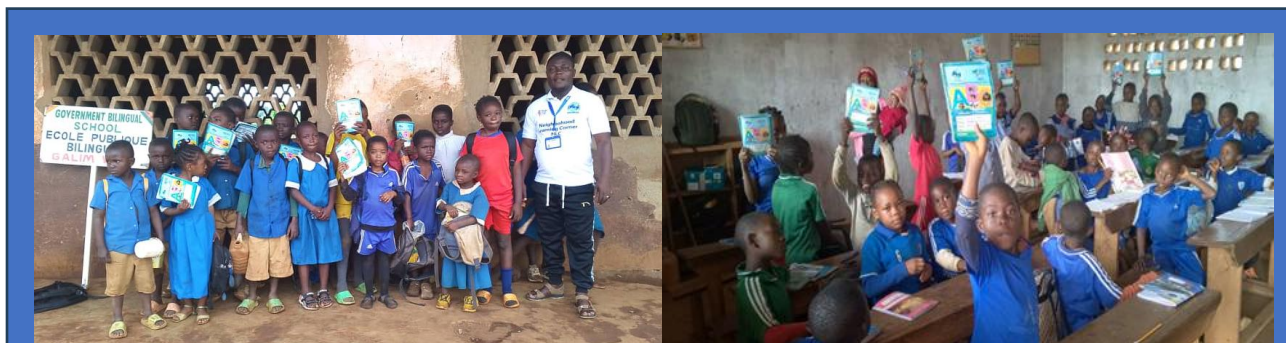
TaRL lessons at the NLC



Training of caregivers on IGA and business support to enhance education

- **Followed up 267 children transitioned in 2024 academic year**

In 2024, 267 children were transitioned to formal schools. To ensure long-term success of Children, SHUMAS conducted rigorous follow-up monitoring of these learners within their respective formal schools. The results were encouraging: 266 of the 267 learners are currently active in formal schools across the North West and West regions, while the remaining Pupil have successfully relocated and continued their education in the Littoral region. Academic performance, behavior, and attendance remain exceptional. 98% (261 learners) of the children enrolled succeeded in their exams, while 2% (5 learners) experienced challenges with note-taking speed. SHUMAS has collaborated with teachers to implement tailored exercises to address these specific learning needs.



Monitoring of learners transited from NLC into formal schools.



- **ECHO II PROJECT WITH UNICEF.**

SHUMAS is monitoring the activities of the ECHO II Project, for UNICEF in the North West Region of Cameroon. The project aims to provide access to multi-faceted educational support for children affected by the crisis in the North West and South West (NWSW) regions.

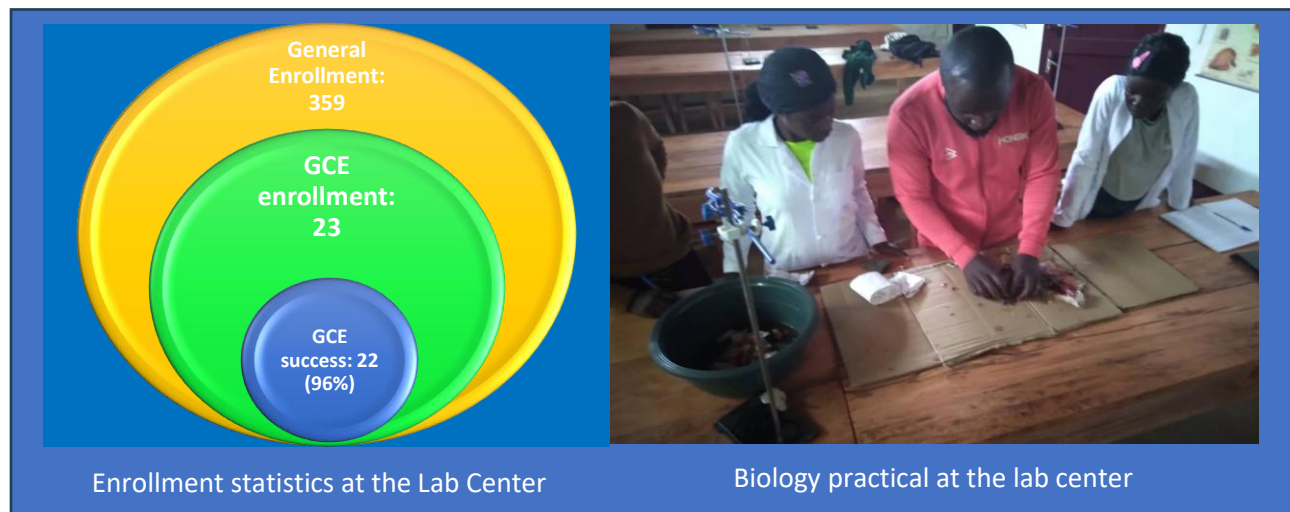
The project involves three sectors; Education, Child Protection, and WASH carried by four partners in the North West (GPA, COHESODEC, GCR, and Caritas Bamenda) and five in the South West (FIET, QFF, TENALIV, Caritas Kumba, and EPDA).

SHUMAS consistently monitored project activities across six divisions of the North West Region: Bui, Donga Mantung, Ngoketunjia, Mezam, Boyo, and Menchum. This covered 80 temporary learning spaces to ensure that all project indicators are accurately and effectively implemented.



- KUMBO PUBLIC SCIENCE LABORATORY PROJECT.**

The Kumbo Public Science Laboratory established by SHUMAS opened its facilities to students from secondary schools with no access to laboratories for science practical. It aimed to enhance access to science education in the Kumbo Sub-division of the North West Region (NWR). Five secondary schools including CMBC, PCHS, Islamic Secondary School Bamkika'a, STSS, and Community Secondary School Kikaikelaki conducted practical sessions in Biology, Chemistry, and Physics.



- Economic Empowerment for Education**

The Economic Empowerment project, targets vulnerable female lead households, affected by the crisis, especially Internally Displaced Women, to train them on income generating activities and provide

business startup kits based on their choice to set up their businesses. The proceeds from the business are expected to enable them send their children to school and meet their basic needs.

Within the year, we conducted outcome tracking for women supported in 2024 in Bamenda and Yaoundé. 68 of the 75 women assisted were still in business giving a performance rate of 90.6% with positive outcome. 80 of the children are in school thanks to their businesses and 76 (95%) of the children succeeded in their exams. Their income level improved by averagely 70% (17,500 XAF to 42,500 XAF), loans and savings scheme created to sustain their businesses is functional and has helped some of them who had challenges to stabilize in their business. 2 VSLAs were created with savings up 1,000,000 XAF and loans of 890,000 XAF.



B. FOOD SECURITY AND LIVELIHOOD

• PULCCA Project

SHUMAS in partnership with WFP implemented the PULCCA Project in 2025. This project aimed to help Cameroon achieve “zero hunger” by stabilizing community productivity and nutrition, reducing post-harvest losses, improving gender equality and social inclusion, and promoting market opportunities for small-scale farmers. This was implemented through Food Assistance for Asset Creation (FFA) and Smallholder Agricultural Market Support (SAMS).

• Smallholder Agricultural Market Support (SAMS)

The SAMS component of the project had as objectives to strengthen the ability of smallholder farmers to access local and regional markets to sell their produce, reduce post-harvest losses and improve production through farmer field school activities for 18 crop cooperatives and 7 diary cooperatives. Project was implemented in Mezam, Donga Mantung and Boyo Divisions of the North West Region

Crop cooperatives achievements

- ✓ 18 crop producing cooperatives with a caseload of 526 beneficiaries (223M, 303F) engaged in the project
- ✓ Purchased and provided seeds (ATP-255KG, Nuv-1 beans-170KG, 9,000 cutting of EJUMULA, 45L of huckleberry and 36 bags of manure) to 18 cooperatives
- ✓ Cultivated a total surface area of 16.725Ha by 18 crop producing cooperatives

- ✓ Increased production by 30% from 35.43MT to 46.06MT of Maize, beans, huckleberry and sweet potato tubers was harvested by the crop producing cooperatives
- ✓ 4,428,402 XAF obtained as income by the crop cooperatives recording an improvement of 35% as compared to previous years income
- ✓ Provided post-harvest kits (15 scales, 15 moisture meters, 15 ladders, 15 tarpaulins, 15 weaving machines and 150 plastic pallets) to the 15 cooperatives with warehouses
- ✓ Trained 18 lead farmers as trainers on post-harvest loss management in Bamenda and in Nkambe by MINADER/IRAD

Achievements for the dairy cooperatives

- ✓ 7 dairy cooperatives with a caseload of 200 beneficiaries (124M, 76F) engaged in the project
- ✓ A total of 60,241 liters of Milk was produced by 7 dairy cooperatives
- ✓ The total sales of milk/milk products by the dairy cooperatives amounted to twenty million one hundred and twenty-one thousand five hundred francs CFA (20,121,550 XAF)
- ✓ Rehabilitated Santa dairy cooperative milk collection center at Mbei
- ✓ Provided collection, transportation, packaging and storage equipment kits to 7 milk producing cooperatives (200 milk cans, 2 tricycles, 2 pasteurizers, 1 homogenizer, 1 inverter, 1 battery, cream separator, 1 milk storage tank, 1 cheese press, 1 Solar Energy Stainless Steel Milk Collection Tank (1000L), 1 cooling tank and 8 solar panels
- ✓ Trained 6 lead farmers on livestock insurance
- ✓ Trained 7 dairy lead farmers on pasture improvement in Bamenda by MINEPIA
- ✓ Restituted training on pasture improvement by lead farmers in communities to 200 beneficiaries (124M, 76F)



Farmer Field School session on Transplanting of rice by Mbakong rice farmers in Bafut



Ware house equipment provided to cooperative



Farmer Field on rice cultivation



Farmer Field on land preparation



Transporting pasture on the tricycle to feed heifer by Santa dairy



Milk cold chain and processing equipment provided to dairy

- **Food Assistance for Asset Creation (FFA)**

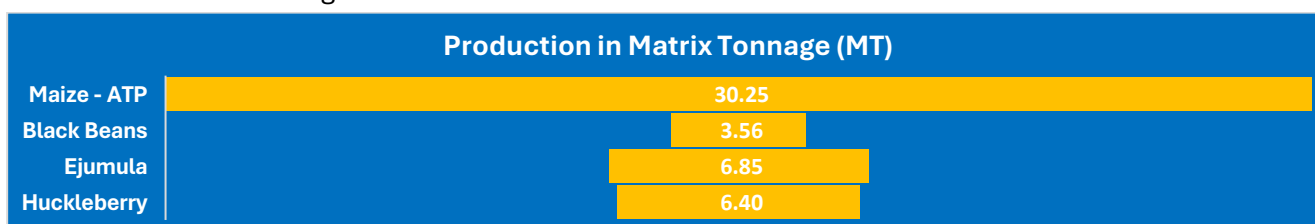
The FFA component of the PULCCA project aimed to strengthen the resilience of crisis affected smallholder farmers by meeting the immediate and long-term food needs through building agricultural

and community assets to withstand climate extremes, supporting smallholder farmers with inputs (seeds, tools) to increase agricultural output and livelihood stability using the Cash for work approach. 6,000 beneficiaries from 1,200 households across 14 communities benefited from the project. Below are some achievements;

- ✓ Community fishponds:
 - Eight (8) concreted fishponds measuring 9 m × 5 m, each divided into three compartments were constructed in eight communities.
 - six (6) earthen fishponds were rehabilitated, giving a total of 14 fish pond.
 - Eight (8) water towers with direct pumps were constructed and fitted with water tanks.
 - Installation of 8 tanks (three (3) tanks of 3,000 L capacity were in Nkambe, Binshua, and Kungi, while 5,000 L tanks were installed in five (5) other communities).
 - Five (5) shallow wells, each 10 m deep, were established in five communities to ensure a consistent water supply to fishponds during the dry season, particularly in areas with limited water availability.
 - A total of 14 fishponds were stocked with 27,031 fingerlings.
- ✓ Community Warehouses:
 - Five (5) warehouses were fully equipped with Non-Food Items (NFIs) as planned.
- ✓ Community farms:
 - A total of 88 compost heaps were established to promote sustainable soil fertility management.
 - provided farm equipment to 14 project sites to aid with all the asset tasks.
 - 97 ha of land cultivated using climate smart approaches as opposed to 42 hectares (ha) of land planned to be cultivated.
 - Agricultural inputs were distributed to all 14 project sites as follows:

Items supplied	Description	Units	Quantity
Maize	Improve maize seeds - ATP	Kg	406.25
Beans	Improve climbing black beans	Kg	335
Ejumula	Vitamin A rich yellow flavor sweet potatoes	Cuttings	86,000
Huckleberry	Organically produced huckleberry seeds	Kg	42
Manure	Direct fowl dropping	MT	5.60
Barbs Wire	Very strong 120m rolls barbs wires.	Rolls	210

- Harvesting was conducted from the farms.



- Community Poultry farms;
 - Poultry activities were implemented in 3 out of 4 targeted communities
- Culvert and Farm-to-market roads;

- Three (3) culverts were planned and successfully constructed.
- 123 km of farm-to-market roads were opened to improve access and transportation.
- Capacity building:
 - Four (4) trainings for lead farmers were planned and fully implemented, covering fish farming and management, poultry farming, training of trainers on income-generating activities, post-harvest loss management, and VSLA and cross-cutting issues.



Community farms



Sweet potatoes harvested Community farms



Constructed concreted fishponds with well, tank and tower



Fish harvesting from community earth ponds



Farm tools and equipment provided to the beneficiaries



Project team

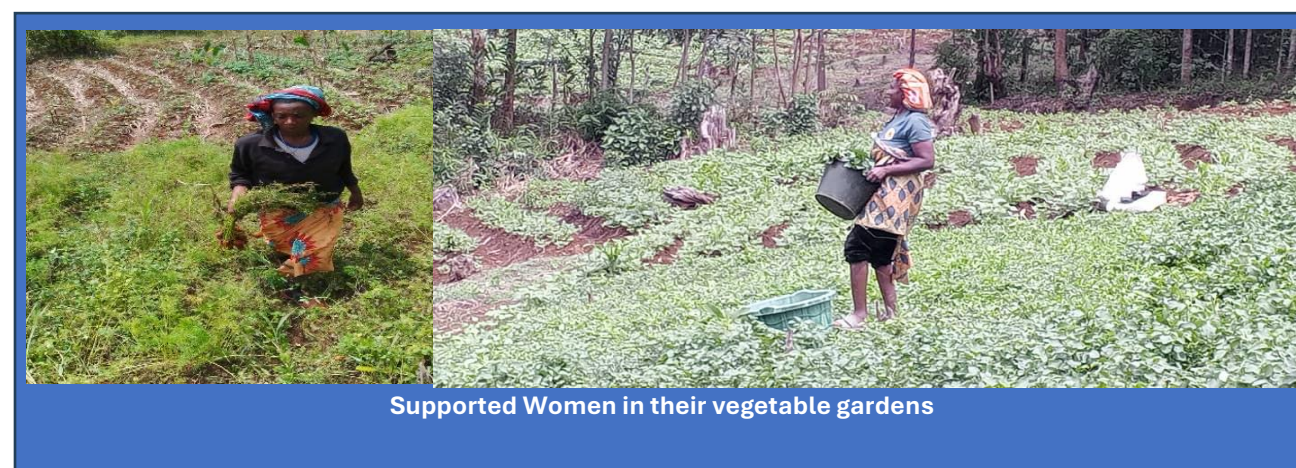
• Livelihood support to 400 female heads of Households in Bui Division

The project aims to build the resilience of 400 vulnerable female household heads in Bui Division (Jakiri, Nkum and Kumbo), affected by protracted crisis in the North West and South West Region of Cameroon through Integrated sheep production and crop/vegetable farming.

Achievements

- ✓ In 2025, 200 women who benefited in 2024 handed over one female sheep to the next generation of 200 women.
- ✓ The second generation of 200 women were trained in IGA
- ✓ The first generation of beneficiaries were grouped and registered in 4 CIGs
- ✓ All 400 beneficiaries cultivated 32 Ha of land for group demonstration farms
- ✓ A total of 35 compost heaps measuring 1m*6m*2m was prepared by the common initiative groups
- ✓ harvesting (Maize, beans, huckleberry, carrot, cabbages and potato tubers) was done and a total of 18 tons was harvested by 4 common initiative groups

- ✓ The total amount of sales of agricultural produce by CIGs was 2,345,700 XAF
- ✓ The women were Trained on hay and silage production



• Economic Recovery and Development project

SHUMAS in collaboration with IRC is implementing an integrated humanitarian response project to improve the lives of crisis-affected people in two communities Abangoh and Ntanghang in Bamenda 1, Sub division, in Mezam Division of the North West Region. The project assist 425HHs to receive MPCA and 175 clients for income-generating activities, 120 clients benefiting from the Village Savings and Loan Association, and 5 community-based organizations.

The project seeks to foster resilient and sustainable impact on economic wellbeing in Ntanghang and Abangoh in Bamenda 1 Sub Division using Multipurpose Cash Transfer. Conduct market monitoring to strengthen local systems, and provide cash assistance for income generating activities benefiting a total of 425 households.

- ✓ MPCA distribution to 425 Households from Abangoh, Ntanghang, Santa and Bafut.

- ✓ Created, trained and followed up 6 VSLA groups. This Groups has raised 4,480,000XAF and has assisted 150 members with loans of up to 4,032,000XAF
- ✓ Identified and Trained 175 Clients on income generating activities. Providing them with startup capital to installed their businesses
- ✓ Trained two CBO groups on group income generating activities. Providing them with startup capital to establish their businesses.
- ✓ Trained 134 community members on agricultural and Livestock best practices.



Focused group



Sensitization on Multipurpose Cash



IGA beneficiaries at the business sites

• Creation of VSLA

Created and followed up 67 Village Savings and Loans Associations, benefiting 1,675 persons. They Associations were made of 15 to 25 members each, saving an estimated amount of more than five million Francs CFA (5,000,000 XAF) and taking loans to improve their livelihood activities. Trained 88 persons as trainers on VSLA and provided VSLA kits (box, book, register, passbooks. This was carried out for all livelihood interventions.



VSLA training of trainers



VSLA meeting

- SHUMAS Ejumula sweet potatoes vine multiplication demonstration plot**

Processed and distributed to 1700 beneficiaries. These beneficiaries produced 24tons of Ejumula sweet potatoes.



Nursery maintenance



Vine preparation

C. HEALTH

The SHUMAS Health Department continued its commitment to improving healthcare access and outcomes throughout 2025. SHUMAS focused its effort this year on the distribution of essential health inputs with the advancement of our health program and strengthening the health system, distribution of birthing kits underprivileged pregnant women.

- Health system strengthening**

A significant effort was made to ensure that critical health inputs reached key healthcare facilities. This year's distribution included: Santa District Hospital, Fundong District Hospital (DH), Bafut District Hospital, Bamenda Regional Hospital.



Provision of medical material to health facilities.

- Maternal and child health support**

In an effort to improve maternal health and promote safe deliveries, 25 birthing kits were distributed to pregnant women in Bamenda.



Gestating women provided with baby's kits

- Community Sensitization on Sexual and Reproductive Health**

Recognizing the vital importance of sexual and reproductive health, SHUMAS conducted extensive sensitization campaigns across various communities in the Northwest Region. These initiatives aimed to increase awareness, promote safe practices, and provide access to essential information regarding sexual and reproductive health services. Reusable pads Sensitization at old town.



Sensitization of women in the community on reproduction health and provision of kits

• Full Portfolio Planning (FPP) Vaccination promotion Project

SHUMAS in collaboration with CBHS with funding for Gavi is involved Full Portfolio Planning (FPP) Vaccination promotion Project with aim to ensure the technical implementation of gender sensitive community vaccination activities in Donga Mantung in support of health Districts, through the activation, supervision and monitoring of care groups. The project started in mid-2025 to continue in 2026. Activities carried in 2025 are as follows;

- ✓ Established a list of vulnerable women in 3 health areas likely to be affected by gender sensitive vaccine reticence
- ✓ Held 3 focus group discussions with mothers of care groups to better understand barriers to vaccination.
- ✓ Trained 5 key health personnel on gender sensitive vaccination



Community sensitization on vaccination

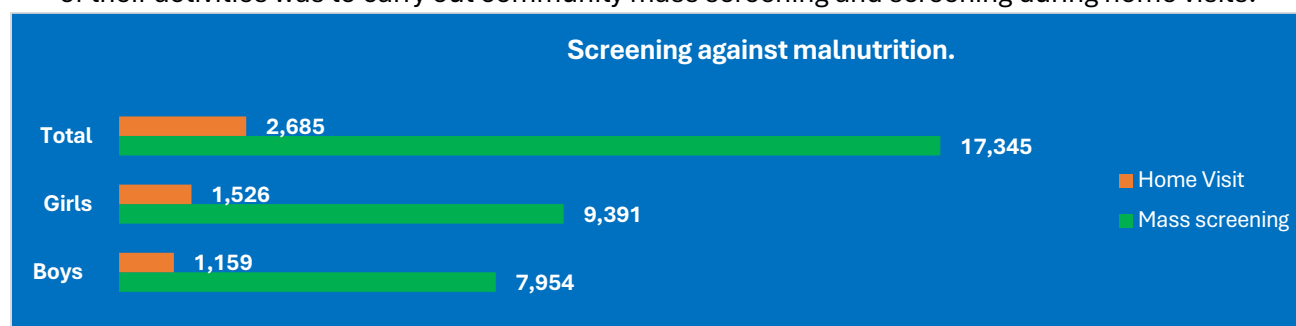
D. NUTRITION

SHUMAS nutrition had two key projects that enabled her to meet her objective of reducing malnutrition in children less than 5 years.

• Top up supplementary feeding and MAM management program North West Region

The top up supplementary feeding project-TSFP and MAM management projects were implemented with WFP in 14 project sites of the North West Region of Cameroon. This Project had the following achievements;

- ✓ Trained 28 CHWs (26F, 2M) and deployed them to carry out Nutrition activities for the year. As part of their activities was to carry out community mass screening and screening during home visits.



- ✓ 94 MAM cases (45M and 49F) were seen and 18 SAM cases (5M, 13F)
- ✓ 12.54 MT of CSB++ were transported and distributed to 1,548 (819F, 729M) targeted Beneficiaries
- ✓ 1427 sessions of education on health and Nutrition held reaching 4,468 persons (1,096M, Vs 3,372F)
- ✓ 443 Sessions of cooking demonstration reaching 2,337 (1,963F, Vs 374M). Local Food: 222 Sessions with 867 (711F, Vs 156M), CSB++: 221 Session with 1470 (1,252F, Vs 218M).
- ✓ 5 Positive Deviance Hotbeds put in place in Nkambe, Kungi, Binshua, Kedjom Keku and Kedjom Ketingoh
- ✓ 2,355 sessions of home visits were carried out with 3660 Adults (2384F and 976M) reached and 3,839 (1,927F, Vs 1,912M) Children 6-59 months.

• Training of CHWs on TSF and MAM management



Training of CHWs on TSF and MAM supplementation-

- **Screening**



Community screening in Kungi-Rachael CHW Kungi & Screening during home visits in Sabga

- **Positive Deviance sessions**

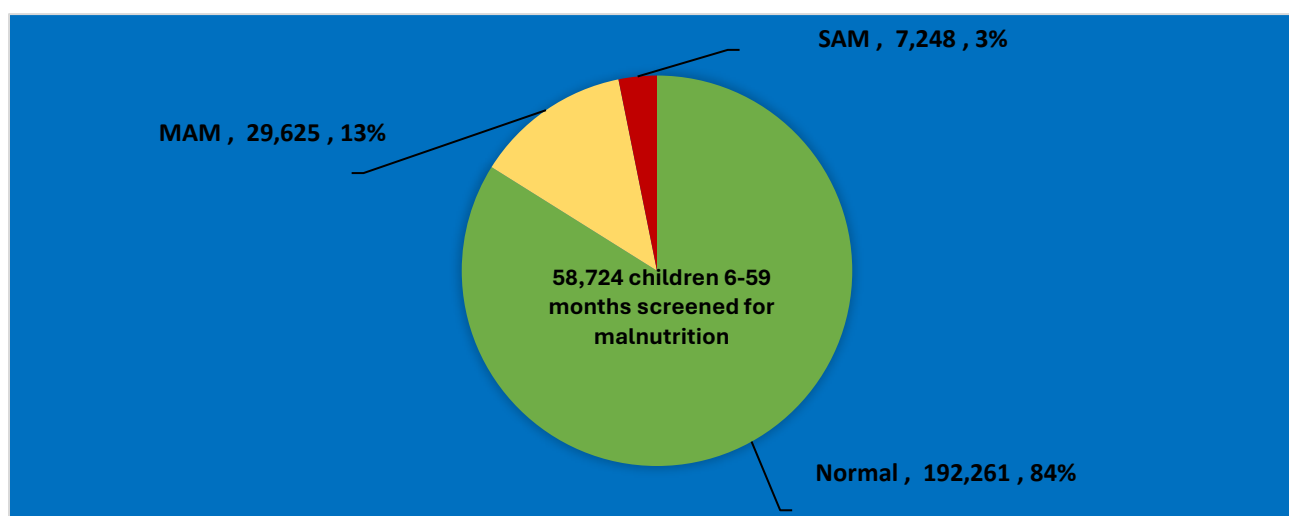


Positive Deviance Session

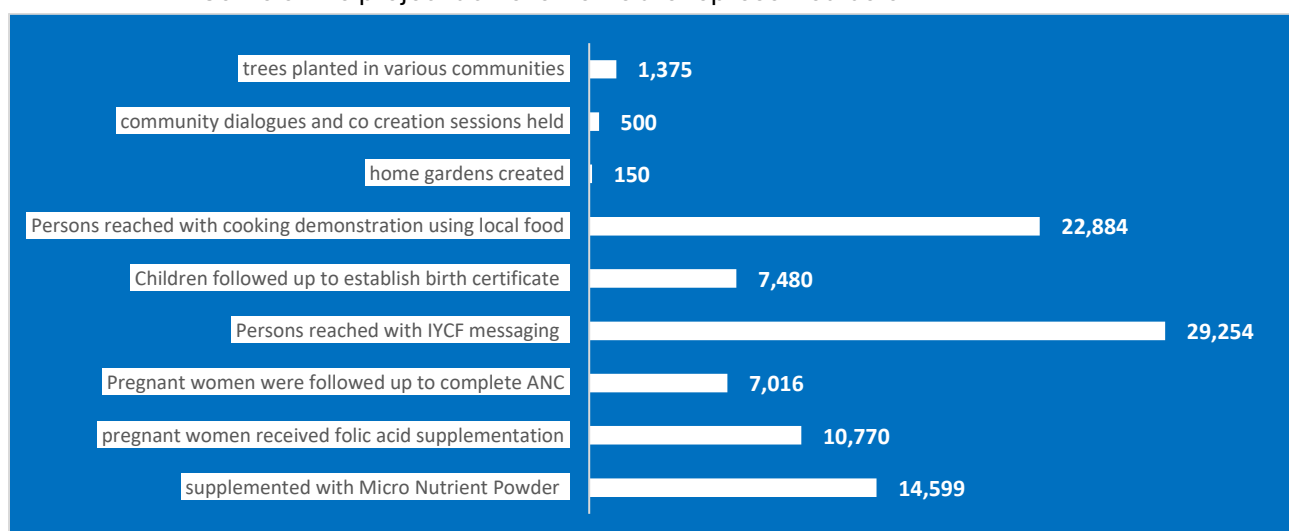
- **Integrated Health and Nutrition Project Logone et Chari Far North Region**

This project was implemented with UNICEF in the Logone and Chari Division in the Far North Region in 3 health Districts. (*Goulfey, Fotokol and Kousserie*)

- ✓ 280 CHWs (98F, 182M) were capacitated and deployed to carry out Nutrition activities for the year. A total of 192,261 children 6-59 months screened for malnutrition.



✓ Some of the project achievements are represented below.



✓ For follow up for vaccination (30,440 Penta 1, 29,166 Penta 2, 24,830 Penta 3)



Screening in Logone et Chari



E. SHELTER AND NFI

Shelter and NFI activities focused on providing emergency needs to recently displaced persons in the North West region through the Rapid Response Mechanism. (RRM)

- **Rapid Response to recent displacements**

- ✓ Identified and registered 350 displaced households (1750 individuals) In Menchum, Momo and Bui Divisions of the North West region.
- ✓ Recruitment of 60 community volunteers in the various distribution locations (20 community volunteers per site)
- ✓ Distributed of SHELTER/NFIs kits consisting of 32 items to 350 displaced Households.
- ✓ Couple with sensitization on the usage of reusable item like pads and diapers for children, adult etc.





Beneficiaries with their kits

F. PROTECTION

• Prevention, Response, And Case Management

SHUMAS in collaboration of UNFPA is involved in a community driven approach to prevent and respond to GBV in Momo (*Widikum and Batibo*) and Bui Divisions (*Kumbo and Nkum*). The project targets men as agents of change. Some achievements in 2025 included the following;

- ✓ Created 20 Men influencers club to spearhead GBV sensitization
- ✓ Sensitized 3451 persons through community-wide awareness campaigns focusing on GBV prevention and response
- ✓ Organized 30 safe-space trauma healing sessions and skill building for women,
- ✓ Established individual and group counseling sessions with 157 survivors and rebuilt emotional resilience and stability.
- ✓ Conducted 28 focused group discussion on community perspective on GBV and community approaches to prevention
- ✓ Referred 12 survivors to access appropriate assistance
- ✓ Engaged 4 local musicians to compose songs on GBV in the local language to use as sensitization strategy
- ✓ Used 3 local community radios in Bui and Momo to broadcast radio slots on GBV
- ✓ Conducted awareness raising on GBV in 15 schools



Men's GBV club



Sensitization on GBV



- **16 days of activism against GBV**

The 16 days of activism against GBV was celebrated through all our projects, reaching out to about 500 persons with varying activities. Such as round table discussions, social cohesion activities, sensitization in schools and radio talks.



- **Mass Sensitization & Behavioral Change**

SHUMAS conducted extensive hygiene promotion campaigns focusing on proper hand-washing techniques and the prevention of water-borne illnesses. Targeted Schools (All Saints Primary School Bayelle, PCHS Batibo, CS Batibo and St. Paul Primary School Ntakikah). Targeted Communities; Babessi, Galim, Abagoh, Ntaghang, Batibo, Small Babanki, old town, Bafut and Santa.



Mass sensitization in the community



Mass sensitization in schools

G. WASH

- **Access to safe water, hygiene promotion, sanitation**

In response to the humanitarian crisis and the need for disease prevention, SHUMAS carried out the following: distribution of WASH Kit to 10 IDP Households in Galim Sub-division (West Region) and 20 IDP Households in Old Town Bamenda. SHUMAS donated to St. Paul Primary School Ntakikah 2 Hand-washing stations and a supply of soap (savon) and to All Saints Primary School Bayelle donated soap (savon) to support daily hygiene routines for pupils.



Distribution of WASH Kits in Galim



Donation of hand-washing facilities



Sensitization on hygiene and Sanitation

- **Provided potable water to Santa community**

SHUMAS in collaboration with IOM provided potable water to Santa community. The project consisted of 3 collection chambers, 20 m³ water tank, 2 km long pipeline, 4 stand taps, Trained the water management committee, provided Maintenance kits, Protection of the catchment areas by fencing the site and planting of water friendly trees in the water catchment



Catchment



Collection



H. Displacement tracking.

- **Early Warning Systems through the FLASH project**

SHUMAS collaborated with DRC to track population displacements in 3 Divisions in the North West Region (Bui, Momo and Mezam) , the following were achieved

- A total of 31 Focal Points were trained to provide daily updates on displacements
- 11 flash alerts were produced from seven subdivisions involved.
- 854 Households with 4,349 individuals (1,683 males and 2,361 females) were permanently displaced from their homes for between July and December. The displacement was recorded from Bui and particularly in Kumbo subdivision.
- Experience sharing workshop was organized for all the 30 FP in Bamenda to capitalize on the lessons learned, challenges faced and the mitigation deployed for a successful implementation.



- **Emergency Tracking tool**

The Emergency tracking system put in place in the Norwest by SHUMAS and IOM covers the seven division of the region. Focal persons (FPs) have been identified in all the sub-divisions of

the regions and each focal person is expected to identify key informants in all the communities under their coverage to ensure timely and reliable information.

Some key achievements

- ✓ 40 Focal Persons (22 females and 18 males) was contracted for 7 Divisions, who are deeply embedded within the local communities. This network consists of one focal person for each sub-division, and in the "hotspot" sub-divisions, two focal persons were recruited.
- ✓ The 40 focal points and 1 facilitator were trained for two days on the ETT tools
- ✓ From September to December a total of 9,485 individuals (3763 HHs) IDPs were recorded while 55 individuals (5HHs) received as returnees



• MULTI SECTORIAL NEEDS ASSESSMENT

A Multi-Sectorial Needs Assessment (MSNA) was conducted in all 34 Sub Divisions in the North West Region, in collaboration with IOM. 113 enumerators were engaged to conduct comprehensive, primary data was collected on the needs of populations affected by crises—specifically displaced persons, returnees, and host communities. This was conducted within the month of September.

4.2. Development interventions

A. EDUCATION AND SCHOOL INFRASTRUCTURE

• Feasibility Studies

We conducted feasibility studies in 7 schools (*CBC Mbaw, PS Limbo, Islamic Primary School Babessi, EP Bagam Group III, GBPS Mbetsoung, St Francis Xavier Nursery and Primary School Mbakong, Ecole des parents de Toutourou, and LT MINDIF*), and 4 effectively selected for construction and equipping.

• Construction of Classrooms, toilets, furniture, school gardens

- ✓ EP Bagam Group III, Bagam Village, Galim Sub Division, Bamboutos Division of the West Region of Cameroon (Construction of 3 classrooms, an office, and a store, 3-compartment VIP gender-segregated toilet block, Provision of 27 benches, 3 teacher's tables, and 3 teacher's chairs).



Dilapidated walls



Pupils in class with no windows



Modern school structure provided by SHUMAS & BSFA.



3 compartment Toilet block



27 Benches, 3 tables and 3 chairs

- ✓ St Martin's Catholic school, Moh in Nkambe Sub Division, Donga Mantung Division, NWR (Construction of 3 classrooms, an office, and a store, 3-compartment VIP gender-segregated toilet block, Provision of 27 benches, 3 teacher's tables, and 3 teacher's chairs, Support reinforcement of school garden and school environmental program)



Dilapidated structure



Three newly constructed classrooms.



Furniture for CS Moh



School garden

- ✓ Cetic Bilingue, Koupa Menke Community, Koutaba Sub Division, Noun Division of the West Region of Cameroon (Construction of 3 classrooms, an office, and a store, 3-compartment VIP gender-segregated toilet block, Provision of 27 benches, 3 teacher's tables, and 3 teacher's chairs)

Situation before.



Lone structure of 2 classrooms hosting more than 300 students



Overcrowded classrooms

Situation After.



Three classrooms constructed with HT office



3 compartment VIP gender segregated toilet block.

- ✓ ST Francis Xavier Nursery and Pirmary School, Mbakong Community, Bafut sub division, Mezam Division, NWR ((Construction of 8 classrooms, an office, and a store, 3-compartment VIP gender-segregated toilet block, Provision of 54 benches, 8 teacher's tables, and 8 teacher's chairs, Support reinforcement of school garden and school environmental program)



Situation before with Pupils studying under tree



Toilet in a dilapidating state



8 Classrooms, ground and 1st floor plastered.



VIP gender segregated toilets



Organic School garden

- **Scholarship programs**

For the 2025/2026 school year, SHUMAS granted scholarships to 38 vulnerable children, including 22 female recipients and 16 male recipients. 26 of the recipients of the 2025 scholarship program were IDPs from the crisis hit NWSW regions. 60% of them are studying in other regions where they can freely go to school while 40% are in Bamenda attending school where schools are open. The level of study of the recipients include; 06 in primary schools, 23 in secondary and high schools, 9 in higher institutions.

B. HEALTH PROGRAM

- **Sponsored the training of State Registered Nurses for rural Health Centers**

SHUMAS in collaboration with Spreading Health-UK sponsored the training of 14 state registered nurse in authorized Health Institutions, who after training will be deployed to their various communities to serve there for a period of three years. Three of the students successful graduated and returned to their communities in Njikwa Health District (Njikwa Urban IHC), Mbengwi health district, Fundong health district (Mentang IHC) where they are expected to serve for atleast 3 years. Four new students were recruited into the program from Bamenda III Health District, Wum Health District and Oku Health District. 83 nurses currently serving in their communities were monitored.

- **Support the works of the students**

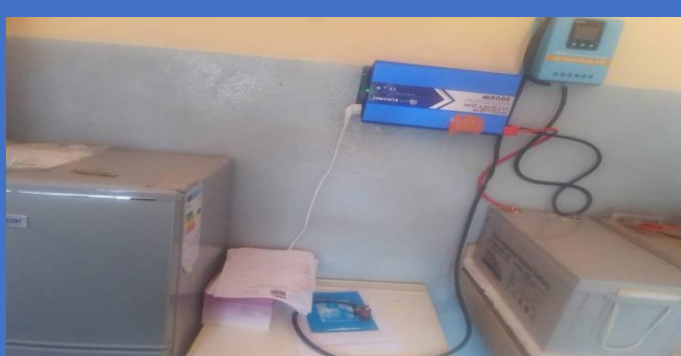
The program also recognized the dedication of 4 students who have been serving in the communities for a very long time. The said award was in honor of Dunja Wood a dedicated volunteer who passed away during the COVID19 pandemic. 4 students working in 4 Health facilities benefited from this Award

- ❖ **Batibo Health District (Kulabei IHC):** the project included the extension of water into the health facility and the construction of a stand tap, as well as the supply of essential hospital equipment such as adult weighing scales, baby weighing scales, and a glucometer.





Equipment at the Kulabei IHC



Stand tap constructed at the Health center

- ❖ **Ndop Islamic Health District (D):** A project focused on the installation of solar power to enhance energy accessibility and a cold chain in the health facility.
- ❖ **Nkambe Health District (Kom IHC):** At the Kom IHC water was extended into the health facility, a stand tap was constructed and 15 benches were donated to the ANC/IWC hall.



Completed tap at the health center



Benches at the ANC/IWC hall

- ❖ **Nkambe Health District (Lus IHC)** At the Lus IHC they had a challenge of working at night as there is no electricity and they had to install a solar system to help combat this and to power their cold chain effectively.



Installation of solar system at Lus IHC



C. WATER SANITATION AND HYGIENE

- **Kumbo Borehole Project**

To address the acute shortage of clean water in educational institutions, SHUMAS successfully completed the construction of a Borehole at GBHS Kumbo. This project provided a sustainable and safe water source for thousands of students, staff and the community, reducing the time spent searching for water and improving overall school health.



Installed water tank at GBHS



Officials during handing

D. ENVIRONMENT AND CLIMATE ACTION

• Renewable energy

SHUMAS has been keen on promoting environmental sustainability. In 2025 a couple of projects were carried out towards this goal which included inter-alia;

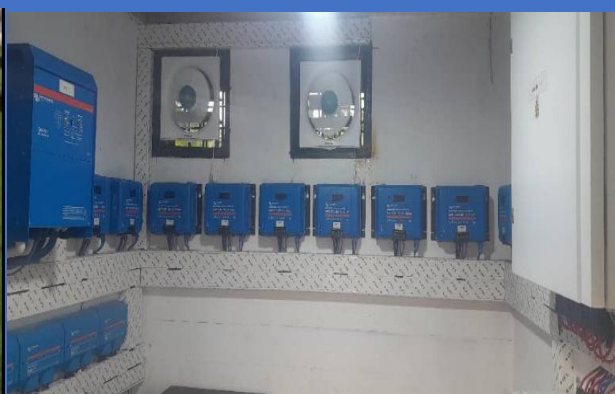
❖ Solar electrification of St Odile Health center Edea. This project consisted

- 160 solar panels,
- 8 charge controllers (MPPT 250/100-Tr VW.com)
- 3 inverters (Quattro 48/800/110)
- 12 Solar Batteries (US500)
- Renovation of the electrical and generator rooms

This complete system provides electricity to light the entire center, provide energy for incubators, fridges for storage of vaccines etc. This project goes a long way to reduce the use of conventional electricity which contributes to carbon emission and reinforces climate change.



120 Solar panels mounted on the roof of the building



Electrical room

Batteries and inverters

- **Agroforestry**

Planting of agroforestry trees in on 72ha of farm land in the North west Region. SHUMAS carbon footprints was greatly enhanced through the planting of agro forestry trees on community farm lands. More than 5000 trees were planted.

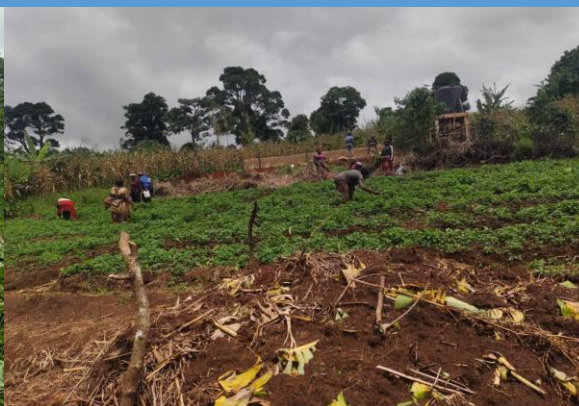


- **Climate-smart agriculture**

Trained and assisted 1900 small holder farmers to cultivate 157hac of land using climate smart approaches. Integrated organic agriculture, Contour bonds, Use of cover crops to reduce erosion, crop rotation etc.



Cover cropping to reduce erosion



Integrating the fish pond, the market



Compost created

5. IMPACT AND HUMAN STORIES

• Che Daniel (Hospital Junction NLC)



My name is Che Daniel, am a displaced from Northwest to Galim, am a school dropped because my parents couldn't no longer support my education, I was going round the community playing and doing nothing. Building Schools for Africa and SHUMAS gave me a second chance. My life changed when I joined NLC Galim. As a displaced child, My facilitator's guidance and support helped me overcome my struggles with reading and writing. Now, I'm confident in my abilities. I can count, spell, and even participate in classroom activities unlike before. The learning environment is welcoming, and I've made new friends. I'm grateful for this opportunity and promise to make the most of it. Thank you to Building Schools for Africa and SHUMAS for believing in me.

• Biba Musa (FFA Project Sabga community)

My name is Biba Musa, and I am a beneficiary from Sabga Community. I am thankful to SHUMA/WFP for the FFA project in my community. As a muslim woman, I never thought I will be a farmer, but now I am proud to grow huckleberry, maize and sweet potato on my land. I learned about sustainable farming practices, crop management and market access. With the guidelines, I transformed my backyard into a thriving farm. This new found knowledge has empowered me to contribute to my family's income and food security. I am proud to be a role for other mbororo women in my community, showing them that agriculture can be viable and fulfilling career.



• Free Anne Marie

My name is Free Anne Marie. Due to the ongoing crisis in the North West Region; I left from Bafanji to Galim when some NSAGS killed my husband. While at Galim, life was not easy on my part with my children as I am unable to send them to school and provide them with 3square meal. I want to thank SHUMAS and BSFA for creating the NLC that my children are attending and I can see a great improvement as the can read, speak fluent English and can solve mathematical problems. Also, they trained us on income generation activities and provided me with a bag of corn in which I will be selling. I will buy and sell maize to raise some profits in which I will use to pay my children's school fees when they are transitioned to a formal school, provide healthcare and a balance diet. Thank you, SHUMAS, and BSFA



- **Mme XXXX (IDP from Kumbo)**

"I am an internally displaced person (IDP) who was forced to leave Kumbo and settle here due to the ongoing crisis. Life has been extremely challenging for my family and me. I am currently pregnant and almost due, and I have been deeply worried about how I would manage to prepare for my baby's arrival. However, with this generous support from SHUMAS and spreading health UK, I feel a great sense of relief. These items (*a baby blanket, maternity pads, diapers, baby clothing sets, lotions, Vaseline, towels, powder, pants, and baby dresses, among other essential items*) which I have received will ease the burden on us significantly. The money I had planned to use to purchase baby essentials will now be use to pay the other kids fee as they have been sending them away from school because of fee. Once more than SHUMAS and Spreading Health UK for this timely intervention my Allah richly bless you all so to touch many lives.



- **Tangwa Emmanuel (IDP in Melim).**

My name is Emmanuelle. I am 47 years old and have a household of seven people. I am originally from the Kumbo Square community, but I am currently residing in Melim village due to the crisis. I want to express my deepest thanks to SHUMAS and IOM for their unwavering support during our darkest times. When the crisis erupted, State Security Forces (SSF) from the Total station in Kumbo entered Kumbo Square and ordered everyone to evacuate due to an IED threat. The device detonated, claiming the life of one officer, and in the ensuing chaos, civilians were treated brutally. My household and I were displaced to Melim village for safety.



The aftermath was incredibly tough; we had no pots to cook food and no containers to store drinking water. But thanks to SHUMAS and IOM, we were given a lifeline. They provided us with essential items like mats, buckets, tarpaulins, pots, water containers, and the blankets I needed so much. With these items, we are able to start afresh without worry. Thank you, SHUMAS and IOM. Your help has been a beacon of hope, enabling us to regain our footing. We are truly grateful."

6. ACCOUNTABILITY, LEARNING, AND QUALITY ASSURANCE.

• **Accountability to affected population.**

SHUMAS is committed to ensure an accountable humanitarian system, where decision-making power is in hands of those affected by crisis, we are committed to:

- ✓ Ensuring that humanitarian action protects and restores human dignity, remains relevant and effective, leaves no one behind, and upholds humanitarian principles.
- ✓ As humanitarians, our primary responsibility to people affected by crisis. They are the sole reason our institutions and programs exist. Hence, our accountability to them is paramount and must be acted upon. It is non-negotiable, at all times.
- ✓ We are instructed by affected people to guide our actions and to measure how well we provide protection and assistance against their diverse needs, feedback, and perceptions, throughout the humanitarian response.
- ✓ Meetings at the community level are organized regularly to provide information. SHUMAS implements protection regulations on data protection, timing of activities, on-site assessments, crowd management and neutral communication with both parties of the conflict. Staff of SHUMAS will be trained on security procedures to avoid putting beneficiaries and themselves at harm.
- ✓ Community engagement is ensured. Verification of beneficiary list will be done in close collaboration with community leaders.
- ✓ An AAP focal point is assigned to ensure AAP is fully incorporated at all levels.

• **Community Feedback Mechanisms (CFM)**

SHUMAS Complaints and feedback mechanisms (CFM) are structured, accessible, and follow safe procedures designed for project stakeholders particularly beneficiaries to provide their concerns, dissatisfaction, or suggestions. These systems, essential for accountability, improve project quality, build trust, and ensure, for instance, that aid reaches the intended recipients safely.

Core Components of SHUMAS CFM

- ✓ Use of multiple channels: SHUMAS uses multiple channels based on beneficiaries' preference. these include; help desks, suggestion boxes, hotline numbers, SMS, and community meetings.

• **Safeguarding, PSEA, and inclusion**

Safeguarding, PSEA (Protection from Sexual Exploitation and Abuse), and inclusion key drivers of SHUMAS interventions. SHUMAS has developed non-negotiable policies designed to prevent harm, protect vulnerable populations from power imbalances, and ensure aid is safe, accessible, and respectful of diversity in all our projects. These policies prioritize a survivor-centered approach, aiming to create safe environments free from sexual misconduct and abuse.

We are proactive to protect children and adults at risk from harm, abuse, and exploitation caused by our personnel, programs, or operations.

SHUMAS has taken specific measures to ensure all staff adheres to PSEA through training and ensuring staff obtain a PSEA certificate, ensure all staff sign the code of conduct and including the PSEA clause in staff contracts.

SHUMAS ensures our programs are accessible and responsive to the needs of diverse individuals, including those with disabilities, women, children, and marginalized groups, which is essential to effective safeguarding.

- **Mainstreaming Gender In All Projects**

Gender integration is a priority in all SHUMAS interventions. Conscious efforts are made to ensure that Women, men, boys, and girls have been consulted during needs assessment and the results used to inform the response design. Furthermore, SHUMAS ensures that all staff are trained on Gender mainstreaming in the project. Women and men are actively encouraged to participate in discussions and decisions regarding the planning and implementation of programming of the project activities while addressing Gender barriers thus achieving Gender transformative results. Women are equally represented if not more in project committees and, feedback committees. 60% of the beneficiaries are made up of women, like in 2025, we had 50,156 beneficiaries and 32601 were women.

7. PARTNERSHIPS AND COORDINATION

- **Strategic partners and donor**

During the year 2025, SHUMAS work hand in gloves with her partners and donors to realize the aforementioned achievements. These included the following;

- i. Building Schools for Africa UK (BSFA-UK) funded
- ii. World Food Program (WFP)
- iii. Manos UNIDAS
- iv. Spreading Health UK
- v. International Organization for Migration (IOM)
- vi. Energy Without Borders (ESF)
- vii. United Nations Population Fund (UNFPA)
- viii. International Rescue omission (IRC)
- ix. Danish Refugee Council (DRC)
- x. United Nations International Children's Fund (UNICEF)
- xi. Vitamin Angel
- xii. Aidcamps International

- **Government collaboration**

SHUMAS works in close collaboration with technical ministries such as MINEDUB, MINSANTE, MINSEC, MINADER, MINPROFF, MINEPDED, MINEE, MINAT, MINJEC and MINRESI and Councils

- **Clusters and coordination platforms**

SHUMAS was part of the humanitarian coordination through related clusters. Providing regular reports and participating in cluster meetings. These clusters include; WASH, Health, Education, Nutrition, GBV, Child protection, Food security.

SHUMAS did not only participate in these clusters but was Co-lead for some clusters like Nutrition, Food Security and coordinating humanitarian activities in Bui Division.

8. CHALLENGES AND MITIGATION MEASURES

- **Access and Security:**

SHUMAS faced difficulties accessing project areas due to insecurity) road blocks, lock downs, kidnapping) affecting project implementation, monitoring and staff safety

- **Capacity and Systems Constraints:**

- limitations in human resource capacity and technical skills for project management given the limited funding
- Institution capacity strengthening especially accessing digitalized tools that meets with present exigencies.

- **Coordination:**

- limited mobility means affected efficiency in operations such as field monitoring and general operations.

9. LOOKING AHEAD – STRATEGIC PRIORITIES FOR 2026

❖ Programmatic Priorities:

- Focus on scaling impact in all her humanitarian intervention (*Food security, Education in Emergency, Health, Nutrition, WASH, Protection, Shelter and NFIs*), and development areas (*Education, Agriculture, Health, Women Empowerment, Water and Sanitation, Environment and Volunteering*)
- Enhance community engagement and participation in project design and implementation.
- Strengthen focus on climate resilience and sustainable practices in all programs.

❖ Institutional Strengthening Goals:

- Focus on standardize systems and processes for efficiency and accountability.
- Enhance staff capacity by exposing them to training and workshops.
- Improve governance and Leadership.

❖ Innovation and Sustainability:

- Integrate innovative approaches (e.g., digital tools, green technologies) in projects.
- Focus on sustainability of interventions, ensuring community ownership and long-term impact.
- Explore partnerships for knowledge sharing and innovation.
- Ensure projects are community driven and client centered

❖ Resource Mobilization

- Diversify funding sources (grants, partnerships, local resources).
- Strengthen relationships with donors and stakeholders.
- These perspectives aim to enhance SHUMAS' impact, efficiency, and sustainability.
- Improve SHUMAS visibility through social handles

10. WORKSHOPS ATTENDED

Workshop	Partner
2days workshop on APP	IOM
Debriefing meeting with local Authorities in Donga Mantung on humanitarian interventions	OCHA
Protection Mainstreaming	UNICEF
Programmatic visit of the National Representative of UNFPA	UNFPA
March Cadre Harmonize workshop to analyze Nutrition and food security situation in in Ebolowa	MINADER
October Cadre Harmonize workshop to analyze Nutrition and food security situation in Ngoundere	MINADER
Review and Adoption of the Cameroon Community Development 10 years plan	MINADER
Information Management	OCHA
Humanitarian Needs overview	
UNICEF strategic Plan in Douala	UNICEF
Partnership Strategy Review Workshop	MINEDUB
Cash Based Transfer Workshop	WFP
PSEA mainstreaming in the PULCCA project	WFP
Participated in a one-week certificate course on MEAL	DRC
Participated in a one-week certificate course on Finance and Accounting	DRC
Participated in a one-week certificate course on Project design and Management	DRC
Participated in a one-week certificate course on Governance	DRC
Seminar on Global Protection Cluster	UNHCR
Cash and voucher	IOM
Training on Income generating Activities	IRC
Training on Girls Shine	IRC
Training on Boys Safe	IRC
CEFE training	IRC
Multipurpose Cash Distribution	IRC

11. IN MEMORIAM – OUR FOUNDER AND DIRECTOR

Tribute message to the Visionary Founder of Strategic Humanitarian Services (SHUMAS)

With deep reverence and enduring gratitude, we honor the life and legacy of Mformi Ndzerem Stephen Njodzeka, a man whose extraordinary vision gave birth to SHUMAS and whose unwavering dedication shaped it into a beacon of hope for thousands.

Mformi was not merely a founder; he was a servant leader whose heart beat for the vulnerable. His life's mission was rooted in compassion, dignity, and justice. Through his tireless commitment to empowering marginalized communities, promoting sustainable development, and strengthening local resilience, he transformed not only institutions but also the destiny of countless families across Cameroon and beyond.

His leadership was defined by humility in service, integrity in action, and courage in the face of adversity. He believed deeply that even the smallest intervention when guided by love and accountability could ignite lasting change. It was this conviction that drove him to establish strong governance systems and a culture of transparency within SHUMAS, ensuring that the organization would stand firm and continue to thrive long after his earthly journey.

Though his physical presence is deeply missed, his spirit remains vividly alive in every classroom built, every child nurtured, every mother empowered, every community strengthened. His legacy lives in the resilience of those he uplifted and in the continued growth of the organization he so passionately nurtured.

We move forward inspired by his example, committed to carrying the torch he lit with humility, excellence, and an unshakable belief in the power of service.



A Man whose life was centered on impacting others



He delighted in Ensuring every child has a future



Every minute was focused on improving lives



Funeral celebration of Mformi Ndzerem Stephen Njodzeka, the visionary founder of SHUMAS



12. ACKNOWLEDGEMENTS

Strategic Humanitarian Services (SHUMAS) extends its deepest gratitude to all our partners and donors for your invaluable support throughout 2025. Your trust, generosity, and strategic collaboration have been instrumental in driving meaningful and measurable change across the communities we serve. Because of you, vulnerable families have regained hope, children have accessed education, women have strengthened livelihoods, and communities have grown in resilience. Your partnership is not merely financial support it is a shared commitment to dignity, sustainability, and transformation. We look forward to strengthening this partnership as we continue advancing our common mission.

We equally express our sincere appreciation to the various Technical Ministries for your steadfast collaboration and guidance. Your expertise, regulatory support, and institutional alignment have significantly enhanced the quality, credibility, and impact of our interventions. Together, we have demonstrated that coordinated action creates sustainable results.

To our esteemed beneficiaries, thank you for your trust and confidence in SHUMAS. Your courage in adversity, determination to rebuild, and commitment to growth inspire us every day. You are not just recipients of support you are partners in change and living testimonies of resilience. It is an honor to walk alongside you toward a more hopeful and empowered future.

To the dedicated SHUMAS staff, we take off our hats in profound appreciation. Your commitment, professionalism, endurance, and patience in navigating challenging terrains and complex contexts embody the very spirit of our organization. You consistently break difficult ground to reach those most in need, often going beyond the call of duty. Your sacrifices and dedication are the backbone of SHUMAS' impact.

Together, we remain united by purpose, strengthened by partnership, and inspired to continue transforming lives.